



**FACULTY OF  
LIBERAL ARTS &  
PROFESSIONAL  
STUDIES**

**School of  
Administrative Studies**  
202A Atkinson

4700 KEELE ST.  
TORONTO, ON  
CANADA M3J 1P3  
Tel 416-736-2100 x 33744  
Fax 416-736-5747

Email: rleblanc@yorku.ca

Richard Leblanc, CMC, BSc, MBA, LLB, JD, LLM, PhD  
Associate Professor  
Governance, Law & Ethics  
School of Administrative Studies,  
Adjunct Faculty  
Osgoode Hall Law School,  
York University

4 March 2011

Dianne Saxe, PhD. in Law, DSA  
Barrister and Solicitor  
Certified Specialist in Environmental Law  
One of the Top 25 Environmental Lawyers in the World

Dianne Saxe Professional Corporation,  
Saxe Law Office  
248 Russell Hill Road  
Toronto, ON  
Canada M4V 2T2

Via email

**Re: Guest Lecture to FACC 6220 Corporate Governance and Financial  
Accountability Students  
MFAc Program, March 3, 2011**

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Dear Dr. Saxe (Diane),

I want to thank you for the outstanding job you did delivering the guest lecture and responding to questions on climate change, environmental obligations of directors and officers, salient case law, and the internal risk management process, controls and culture over which boards exercise oversight in respect of sustainability related matters ~ to the students enrolled in the above course within the newly launched Master of Financial Accountability (MFAc) Program.

Your specialized knowledge and profile in the area of environmental law, sustainability, and material impact on financial accountability, liability, risk governance and board oversight effectiveness will ensure that student



research papers in this course will be that much better. The skills imparted (in the areas of historical context, regulation, transparency, and the governance of sustainability) will bode well for students, in their careers and serving on and advising boards.

Your addressing of questions by the class on topics of specific interest to them revealed dedication and customization and your views are now being incorporated and used by students on a go-forward basis. Several students remarked to me after the lecture how useful your interactive style was, how well behaved your dog was, and how effective you are as a teacher. Your offering of context and practical examples of a rich career and the leadership role you play in Canada was also very much appreciated, students told me. The remarks by students were glowing and uniformly positive.

Thank you again for all of your hard work, as well as dedication in giving back to the graduate students of Ontario. Thank you, also, for making a special trip to York University after so very little sleep and your trial in Ottawa. I enjoyed seeing you again, and your lovely dog immediately brought back memories. The students and I are deeply appreciative.

If I can ever assist or reciprocate in the future, I would be happy to.

Many thanks, Diane.

Collegially,

A handwritten signature in cursive script that reads "Richard Leblanc". The signature is written in black ink and is positioned above the typed name.

Richard Leblanc, PhD

Copy: Professor Sung S. Kwon, Graduate Program Director, Master of Financial  
Accountability